

**MINUTES**  
of the  
**UAA EXECUTIVE COMMITTEE MEETING<sup>[1]</sup>**  
Thursday, March 20, 2025  
10:15 am – 12:15 pm

The Executive Committee ("ExCom") of the USAID Alumni Association ("UAA") met via Zoom on Thursday, March 20, 2025, at 10:15 a.m. The following UAA Board members, committee co-chairs, Senior Advisors, staff members, and guests participated in the meeting:

BOARD MEMBERS

Present

Tony Chan  
Chris Milligan  
Tony Pryor

Denise Rollins  
Ken Yamashita

Oren Whyche-  
Shaw

Absent

Roberta Mahoney

OFFICERS/COMMITTEE CO-CHAIRS

Present

Terry Brown  
Carol Dabbs  
(Treasurer)  
Margot Ellis

Karen Freeman  
Beth Hogan  
Joy Riggs-Perla  
Sharon Pauling  
Alex Shakow

Rob Sonenthal  
(Asst. Sec.)  
Gail Spence  
Steve Wingert

Absent

Steve Haykin  
Carol Peasley  
Christine Sheckler

SENIOR ADVISORS

Present

Nancy Tumavick  
(Communications)

Miles Toder  
(Regional Outreach)

Absent

Jim Bever  
(Public Outreach)

WEBMASTER

Present

Stu Callison

Absent

SYSTEMS MANAGER

Absent

GUESTS

Terry Meyers  
Sharon Epstein

MEETING CHAIR

Ken Yamashita

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<sup>[1]</sup> These minutes are based on decision notes from the March 20 meeting taken by Joy Riggs-Perla of the AGM Committee, and comments on early drafts from Carol Dabbs and other ExCom members, whose kind assistance is gratefully acknowledged. [RBS]

\* \* \* \* \*

Ken Yamashita called the meeting to order at 10:15 a.m. He noted that (i) a quorum of the Board was present; (ii) Joy Riggs-Perla, on behalf of the AGM Committee, would be recording the decisions reached during the meeting; and (iii) at the April 17 ExCom meeting, the Public Outreach Committee would be responsible for recording decisions.

## 1. MINUTES.

Approval of the minutes of the January 16 and February 20 meetings was postponed pending additional edits still in process.

## 2. FINANCIAL/BUDGET AND MEMBERSHIP REPORTS.

### A. Financial and Budget Reports.

Carol Dabbs, UAA Treasurer, called attention to three reports she had previously circulated to the Ex-Com: the Financial Report for February 2025 (Attachment A); the 2024 Budget Report through February 28, 2025 (Attachment B); and the 2025 Budget Report through February 28, 2025 (Attachment C). Carol noted, in particular, that—

- The end of February balance in UAA's accounts at LFCU increased some \$22,000 over the end of January balance, because 293 dues-paying members joined UAA during the month of February — 279 through Click & Pledge and 14 by check. Membership has continued to increase in March.
- Disbursements during February from the Operations Account included fees for Click & Pledge and Constant Contact. The Click & Pledge fees were unusually high due to the large number of membership payments received via the service.
- The 2024 Budget will remain open until March 31 to record expenses that, although paid in 2025, are properly chargeable to the 2024 Budget. All such expenses presented after March 31 will be charged to the 2025 Budget.

### B. Newsletter.

Nancy Tumavick reported that the next newsletter is scheduled for publication on Monday, April 7. Materials for the newsletter must therefore be received by close-of-business on Monday, March 31. Nancy will send an email reminder.

In addition, Nancy noted that—

- According to Barbara Bennett, people are hesitating to have their stories published in the newsletter. As a result, we are suspending this feature temporarily.
- Given the current need for more frequent updates for UAA members and registrants, the Board supports publication of a mid-month newsletter in addition to the monthly newsletter.

### C. Membership Statistics.

Terry Brown reported that the uptick in membership during February raised the total number of UAA paid members (as of February 28) to 402. He had no other membership news to report.

Terry is still looking for a Membership Committee Co-Chair candidate.

### **3. ISSUE: THE CRISIS AT USAID.**

Ken reported that recently the Board has been meeting every day at 6:00 p.m. around five basic themes ked the people leading the five major areas of UAA work related to the current crisis to report.

**A. Communications and Media.** Tony Pryor reported that UAA is providing speakers and contacts with Mission personnel to media outlets; our advantage in this regard is our access to field staff that others do not have. Chris Milligan has been active in the media, but no new interviews by Chris or others are currently scheduled. Tony confirmed that we're in active contact with Randy Chester, Vice President for USAID at AFSA.

**B. Legislative and Judicial.** – Chris Milligan reported that—

- UAA not directly involved in various cases relating to USAID, but we assisted in the litigation brought by Arnold & Porter. We continue to track other litigation and to provide updates on the UAA website.
- 1600 people dealing with legislation on OneUSAID, the largest group, with need to focus on next fiscal year's legislation.
- The 2025 CR has no earmarks, which allow a broad scope for Executive Branch discretion—not ideal from USAID's point of view.
- Rep. Connolly (D. Va.) is interested in connecting with FSOs, and we're trying to assist him and his staff.
- USGLC is conducting a letter-writing campaign.

**C. Support to Colleagues.**

- Repatriating staff – Tony Pryor
  - UAA has organized a working group, led by David McCloud, on possible UAA financial, professional, and logistical support to USAID employees, GS and FS, who are terminated as a result of the proposed dissolution of USAID. To develop a factual basis for UAA intervention, David prepared and distributed a survey to FS and GS staff to collect information on their likely needs if and when their employment is terminated. Other organizations are collecting similar information.
  - It appears from the survey that we circulated to the Missions that many terminated FS families will not come to Washington but will instead return to their home leave/separation addresses. Nancy Tumavick suggested that we use the Constant Contact list to identify USAID alumni around the country by state who could greet returning FS families at the airport and find out what they need in terms of support. The Outreach Committee will use UAA's regional group contacts in Florida, California, North Carolina, and the Northeast states to identify interested volunteers to support returnees. [Later in the meeting, Sharon Epstein suggested that we prepare a set of talking points for use by UAA representatives who meet terminated FSOs when they return from abroad, and a handout with answers to their most likely questions.]
  - Oren Whyche-Shaw provided additional information on the initial responses to the survey and on the other activities of the working group. So far we've received around 300 responses; 30% of the respondents are GS employees and 70% are FSOs. Needs vary but financial needs are high on the list. With that in mind, the working group is considering (i) a grant program and (ii) a loan guarantee program under which UAA would provide partial guarantees for emergency loans made by LFCU.

Discussions with LFCU are continuing. Once we settle on the terms of our assistance, we will solicit dedicated contributions from UAA members, charitable institutions, and high-net-worth individuals.

- Miles Toder noted that a meeting of UAA's Florida regional chapter is scheduled for tomorrow (Friday, March 21), in connection with a meeting of the F5RA. Roberta Mahoney and Ken Yamashita will attend by video representing the UAA Board, but all ExCom members are invited as well. Miles will send an email with the video link.
- Miles described the interest in USAID changes among the general public in Florida, specifically by contractors, universities, and the local news media. UAA members are involved in much of what's happening there — for example, providing local news media with information on the human impact of cuts in foreign aid.
- FSN Support – Ken Yamashita.
  - For FSNs who lose their jobs and remain abroad, UAA is encouraging USAID to respect local labor laws, to help them to find alternative employment, and to protect them from retribution by hostile local governments. FSNs who live in the U.S. will be invited to the Summer Picnic, and the Social Event Committee's budget may need to be adjusted in June to reflect additional costs for this.

**D. Keepers of the Flame** – Tony Chan. A major effort is underway to assure the survival of USAID's intellectual capital — knowledge, expertise, and best practices — and to preserve USAID records. The effort involves a wide array of partners, including an OECD company gathering information previously available from USAID and used by a broad group of organizations. Also, a group of former USAID Administrators is interested in preserving records and recording the professional stories and knowledge of returning USAID staff. UAA will also continue looking for a home (or homes) for USAID-related materials and records, including discussions on records preservation with AU, Georgetown University, ADST, and others. These issues will be discussed further at the next AGM.

**E. Foreign AID 2.0** – Tony Chan. Based on a request from the Board, the AGM Committee will explore this topic as a panel discussion for the 2025 AGM. Steve Wingert, Alex Shakow, Steve Haykin, Joy Riggs-Perla, and Gail Spence will meet with Ken Yamashita to discuss how to proceed. The AGM would also include a discussion of UAA and its future role. This will be preceded by related sessions organized by the Development Issues group as well as the program during the upcoming Spring Reception if feasible.

#### **4. COMMITTEE REPORTS.**

##### **A. Public Outreach.**

Beth Hogan and Miles Toder reported that a meeting of USAID alumni in Southern California was well attended; the participants showed energy and enthusiasm, a tribute to the efforts of Christine Sheckler. Given that California is huge, the example of Florida, where the chapter is being organized into 7 or 8 sub-chapters, should be helpful.

Tony Pryor noted that, in addition to Florida and California, there are opportunities for regional organization in North Carolina and New England; and we've recently received an inquiry from Pennsylvania.

Miles repeated the Committee's invitation to ExCom members to join by video link tomorrow's meeting of the Florida regional chapter.

B. Development Issues.

On April 4, the DACOR/UAA Development Dialogue will feature Danny Leipziger, Professor of International Business and International Affairs at George Washington University, discussing "Is Industrial Policy Still a Dirty Word?"

C. Social Events.

Karen Freeman reported on behalf of the Social Events Committee.

- The Spring Reception is planned for Thursday, May 29 at DACOR Bacon House. It will be a members-only event. Members can attend in person or join the festivities by video link. We are still considering whom to invite as speakers.
- The Summer Picnic will take place on Sunday, September 7, at Fort Hunt Park in Virginia. The event will be open to all UAA registrants and to FSN colleagues.
- The SEC is also considering a trip to Wolf Trap in connection with the 2025 AGM.

D. Annual General Meeting.

Steve Wingert reported that the Committee is now planning to organize the AGM around the theme of USAID 2.0. Alex Shakow and Steve Haykin are working on the concept, with the assistance of Joy Riggs-Perla and Gail Spence. In the run-up to the AGM, we expect to organize a DIC meeting devoted to the subject.

Ken Yamashita suggested that the AGM theme might also include "Statecraft 2.0" — namely, what skills are needed by the State Department officials who take on responsibility for development.

**5. OTHER BUSINESS.**

A. The schedule of upcoming meetings:

- Board: Thursday, April 3.
- ExCom: Thursday, April 17.
- Board: Thursday, May 1.
- ExCom: Thursday, May 15.

B. Other Upcoming Events (see website for details):

Please send the dates for your upcoming events to Stu Callison for posting to the UAA calendar on the website.

6. ADJOURNMENT.

A motion to adjourn, duly seconded, was approved by the Board by unanimous vote. The meeting was adjourned at 11:45 am.

Respectfully submitted,



Robert Sonenthal  
Assistant Secretary

Approved: May 15, 2025.

Attachments:

- A. UAA Financial Report as of February 28, 2025.
- B. UAA 2024-14 Operations and History Project Budget Report (through February 28, 2025).
- C. UAA 2025 Operations and History Project Budget Report (through February 28, 2025).

**ATTACHMENT A**

**UAA FINANCIAL REPORT  
AS OF FEBRUARY 28, 2025**

(U.S. Dollars)

	Balance 01/31/2025	Deposits	Disburse- ments	Balance 02/28/2025
UAA Operations Account				
Checking Account	9,718.22	22,938.11	21,118.92	11,537.41
Savings Accounts	65,398.39	20,189.72	0.00	85,588.11
Total Operations Member Acct	75,116.61	43,127.83	21,118.92	97,125.52
UAA History Project Account				
Checking Account	924.22	0.00	0.00	924.22
Savings* Accounts	50,498.99	139.36	0.00	50,638.35
Total History Project Member Acct	51,423.21	139.36	0.00	51,562.57
UAA Total Bank Accounts				
Checking Accounts	10,642.44	22,938.11	21,118.92	12,461.63
Savings* Accounts	115,897.38	20,329.08	0.00	136,226.46
Total LFCU Accts	126,539.82	43,267.19	21,118.92	148,688.09

\* Includes both Main Savings and Premier Savings Accounts

03/16/2025

**ATTACHMENT B**

**2024-14 OPERATING AND HISTORY BUDGET REPORT  
THROUGH FEBRUARY 28, 2025**

	2024 Budget as approved by Board 06/20/24	January	February	March	April	May	June	July	August	Sept	October	Novem	Decem	Paid Jan '25-March '25	Thru latest month	Remaining approved 2024 budget	Comments for current report
<b>UAA 2024 OPERATIONS BUDGET</b>																	
<b>Estimated Revenue by Source</b>																	
Click and Pledge (from C&P Payout Report)	40,000	6,350	10,360	2,705	875	1,125	2,025	425	3,525	2,350	2,100	950	1,175	NA	33,965	6,035	
Checks (recorded when received)	2,728	500	1,225	50	0	100	0	25	0	0	0	0	200	NA	2,100	628	
Operations Savings Acct Interest (recorded when deposited)	75	18	0	0	17	0	0	18	0	0	19	0	0	NA	72	3	
<b>ESTIMATED REVENUE TOTAL</b>	<b>42,803</b>	<b>6,868</b>	<b>11,585</b>	<b>2,755</b>	<b>892</b>	<b>1,225</b>	<b>2,025</b>	<b>4</b>	<b>3,525</b>	<b>2,350</b>	<b>2,119</b>	<b>950</b>	<b>1,375</b>	<b>0</b>	<b>36,137</b>	<b>6,666</b>	
<b>Routine Expenditure Items and Categories</b>																	
<b>Annual General Meeting (program)</b>																	
Awardees & Speaker Travel	1,000														0	1,000	
AGM Catering Services	7,500										5,436	80			5,516	1,984	
Support Costs	750											380			380	370	
<b>Sub-Total, AGM program</b>	<b>9,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,436</b>	<b>460</b>	<b>0</b>	<b>0</b>	<b>5,896</b>	<b>3,354</b>	
<b>Development Issues Committee</b>																	
Arizona State University or Other	500														0	500	
Other	0														0	0	
<b>Sub-Total, Development Issues Committee</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	
<b>Membership Committee</b>																	
Retirement Ceremony	0														0	0	
USAID Day at DACOR	0														0	0	
Alumni Awards	300											214			214	86	
Brochure Printing	300														0	300	
Administrative Assistant	4,800		561												561	4,239	
R2M expenses	10														0	10	
<b>Sub-Total, Membership Committee</b>	<b>5,410</b>	<b>0</b>	<b>561</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>214</b>	<b>0</b>	<b>0</b>	<b>775</b>	<b>4,635</b>	

<b>Mentoring Committee</b>																	
Administrative Assistant	5,000														0	5,000	
Technical Assistance & Facilitator Travel for Virtual Training	0														0	0	
Other	0														0	0	
<b>Sub-Total, Mentoring Committee</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	
<b>Public Outreach Committee</b>																	
Public Outreach Materials Production	2,000														0	2,000	
Travel to establish alumni branches	2,000											849			849	1,151	
DACOR	1,000							1,000							1,000	0	
CGD	1,000								1,000						1,000	0	
USGLC General Membership (pay October 15 or later)	1000												1,000		1,000	0	
<b>Sub-Total Public Outreach Committee</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>849</b>	<b>1,000</b>	<b>0</b>	<b>3,849</b>	<b>3,151</b>	
<b>Social Events Committee</b>																	
Winterfest	2,076			2,076											2,076	0	
Spring Reception	4,200							3,367							3,367	833	
Summer Picnic	600	425								-225					200	400	
Other Social	1,174							825							825	349	
<b>Sub-Total, Social Committee</b>	<b>8,050</b>	<b>425</b>	<b>0</b>	<b>2,076</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,192</b>	<b>0</b>	<b>-225</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,468</b>	<b>1,582</b>	
<b>Administrative Costs</b>																	
Systems Manager	22,000		4,375				5,250			5,250		3,500	2,750	875	22,000	0	
Website: Web Master	300														0	300	
Domain Hosting	1,001	144					573				84	200			1,001	0	
Constant Contact	1,000	81	81	81	81	81	81	81	81	88	88	88	88		1,000	0	
Survey Monkey Subscription--1 year	500						496								496	4	
Zoom subscription	168										168				168	0	
Bank Charges: Click & Pledge, trans- fer fees	2,100	375	582	170	72	85	135	48	215	150	138	107	89		2,166	-66	
Liability Insurance	500									500					500	0	
D & O Insurance	750														0	750	
Tax Preparation	725												725		725	0	
Office Supplies, mailing costs, parking to pick up mail at DACOR	300	3	0	1	1					0		13			19	281	
<b>Sub-Total Administrative Costs</b>	<b>29,344</b>	<b>603</b>	<b>5,038</b>	<b>252</b>	<b>154</b>	<b>166</b>	<b>6,535</b>	<b>129</b>	<b>296</b>	<b>5,989</b>	<b>478</b>	<b>3,908</b>	<b>3,652</b>	<b>875</b>	<b>28,075</b>	<b>1,269</b>	
<b>Contingency</b>	<b>481</b>														0	481	

<b>OPERATIONS EXPENDITURES TOTAL</b>	<b>65,035</b>	<b>1,028</b>	<b>5,599</b>	<b>2,328</b>	<b>154</b>	<b>166</b>	<b>6,535</b>	<b>4,321</b>	<b>1,296</b>	<b>6,764</b>	<b>5,914</b>	<b>5,431</b>	<b>4,652</b>	<b>875</b>	<b>45,063</b>	<b>19,972</b>	
<b>REVENUE MINUS OPERATIONS EXPENDITURES</b>	<b>-22,232</b>	<b>5,839</b>	<b>5,986</b>	<b>427</b>	<b>739</b>	<b>1,059</b>	<b>-4,510</b>	<b>-3,853</b>	<b>2,229</b>	<b>-4,414</b>	<b>-3,795</b>	<b>-4,481</b>	<b>-3,277</b>	<b>-875</b>	<b>-8,926</b>	<b>-13,306</b>	
<b>UAA 2024 HISTORY PROJECT BUDGET</b>																	
<b>Revenue*</b>																	
Interest on savings accounts (recorded when paid)	1,787	608			578			570			582				2,339	-552	
Royalties on <i>Enduring Struggle</i>	300								457						457	-157	
<b>Sub-total, History Project Revenue</b>	<b>2,087</b>	<b>608</b>	<b>0</b>	<b>0</b>	<b>578</b>	<b>0</b>	<b>0</b>	<b>570</b>	<b>457</b>	<b>0</b>	<b>582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,796</b>	<b>-709</b>	
<b>Expenditure Items</b>																	
<b>History Committee</b>																	
<i>Enduring Struggle</i>	500														0	500	
ADST support	0														0	0	
AU Archives Internship Program	5,000												5,000		5,000	0	
<b>Sub-total, History Project Expenditures</b>	<b>5,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>500</b>	
*History Project funded by specific donations in prior years; no expected revenue other than interest and royalties on <i>Enduring Struggle</i> .																	

ATTACHMENT C

**2025 OPERATING AND HISTORY BUDGET REPORT  
THROUGH FEBRUARY 28, 2025**

	2025 Budget as approved by Board 12/19/24 (v4)	January	February	Thru latest month	Remaining approved 2025 budget	Comments for current report
<b>UAA 2025 OPERATIONS BUDGET</b>						
<b>Estimated Revenue by Source**</b>						
Click and Pledge (from C&P Payout Report)	36,739	7,000	23,208	30,208	6,531	288 contributions from 279 members
Checks (recorded when received)**	4,914	400	TBD	400	4,514	TBD
Savings Account Interest (recorded when deposited)**	243	400	190	590	-347	
<b>ESTIMATED REVENUE TOTAL**</b>	<b>41,896</b>	<b>7,800</b>	<b>23,398</b>	<b>31,198</b>	<b>10,698</b>	
<b>Expenditure Items and Categories</b>						
<b>Annual General Meeting (program)</b>						
Awardees & Speaker Travel	1,000			0	1,000	
Alumni Awards	300			0	300	
AGM Catering Services	6,500			0	6,500	
Support Costs	750			0	750	
<b>Sub-Total, AGM program</b>	<b>8,550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,550</b>	
<b>Development Issues Committee</b>					0	
Arizona State University or Other	500			0	500	
Other	0			0	0	
<b>Sub-Total, Development Issues Committee</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	
<b>Membership Committee</b>						
Alumni Awards	0			0	0	
Membership Brochure Printing	300			0	300	
Membership Committee Administrative Assistant	4,800			0	4,800	
<b>Sub-Total, Membership Committee</b>	<b>5,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,100</b>	
<b>Mentoring Committee</b>						
Mentoring Administrative Assistant	5,000			0	5,000	

Technical Assistance & Facilitator Travel for Virtual Training	0			0	0	
Other	0			0	0	
<b>Sub-Total, Mentoring Committee</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	
<b>Public Outreach Committee</b>						
Public Outreach Materials Production	2,000			0	2,000	
Travel to establish alumni branches	2,000			0	2,000	
Travel and attendance at WACA annual meeting	1,500			0	1,500	
DACOR	1,000			0	1,000	
CGD	1,000			0	1,000	
USGLC General Membership (pay October 15 or later)	1,000			0	1,000	
<b>Sub-Total, Public Outreach Committee</b>	<b>8,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,500</b>	
<b>Social Events Committee</b>						
Winterfest	2,500			0	2,500	
Retirement Ceremony	0			0	0	
Spring Reception	4,500			0	4,500	
Summer Picnic	600	425		425	175	
Other Social	1,250			0	1,250	
<b>Sub-Total, Social Committee</b>	<b>8,850</b>	<b>425</b>	<b>0</b>	<b>425</b>	<b>8,425</b>	
<b>Administrative Costs</b>						
Systems Manager	21,550	875		875	20,675	
Treasurer Assistant	0			0	0	
Website: Tech Support	1,200			0	1,200	
Domain Hosting	1,000	144		144	856	
Constant Contact	1,100	88	88	176	924	
Survey Monkey Subscription--1 year	0			0	0	
Zoom subscription	175			0	175	
Bank Charges: Click & Pledge, transfer fees	2,400	400	1,249	1,649	751	
Liability Insurance	500			0	500	
D & O Insurance	750			0	750	
Tax Preparation	650			0	650	
Office Supplies, mailing costs	300	4	1	5	295	
<b>Sub-Total Administrative Costs</b>	<b>29,625</b>	<b>1,511</b>	<b>1,338</b>	<b>2,848</b>	<b>26,777</b>	
<b>Contingency</b>						
	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	

<b>EXPENDITURES TOTAL</b>	<b>67,625</b>	<b>1,936</b>	<b>1,338</b>	<b>2,848</b>	<b>26,777</b>	
<b>REVENUE MINUS EXPENDITURES</b>	<b>-25,729</b>			<b>30,560</b>		
<b>UAA 2025 HISTORY PROJECT BUDGET</b>						
<b>Estimated Revenue*, **</b>						
Interest on savings accounts (recorded when paid)	1,459	549		549	910	
Royalties on <i>Enduring Struggle</i> (recorded when received)	256	0		0	256	
<b>Sub-total, History Project Revenue</b>	<b>1,715</b>	<b>549</b>	<b>0</b>	<b>549</b>	<b>1,166</b>	
<b>Expenditure Items</b>						
<b>History Committee</b>						
<i>Enduring Struggle</i>	0			0	0	
ADST support	0			0	0	
AU Archives Internship Program	5,000			0	5,000	
<b>Sub-total, History Project Expenditures</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	
*History Project funded by specific donations in prior years; no expected revenue other than interest on those funds and royalties on <i>Enduring Struggle</i> .						
**Estimated Revenue is average of last 3 years.						

3/16/2025